

FY2020 Financial Results

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Cautionary statement regarding Forward Looking Statements

This document contains forward-looking statements about the Comet Group that may be subject to uncertainty and risk. Readers should therefore be aware that such statements may deviate from actual future outcomes or events. Forward-looking statements in this document are projections of possible future developments. All forward-looking statements are made on the basis of data available to Comet at the time of preparation of this document. The Comet Group assumes no obligation whatsoever to update or revise forward-looking statements in this document, whether as a result of new information, future events or otherwise.

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Delivered a strong 2020: a base for future growth

Robust Financials

All key metrics improved compared to 2019

Resilience in pandemic

Health of employees protected: rapid deployment of pre-emptive measures

Capitalizing on industry trends

Semiconductor industry in supercycle, launched new products during cyclical downturn in traditional x-ray markets

Focus on product & systems solutions

- RF Generator development on track
- IXM new product sales ahead of plan
- IXS turnaround gains traction

395.8

Net sales in CHF million
(+6.5% vs. 2019)

14.8%

EBITDA margin
(FY2019: 10.8%)

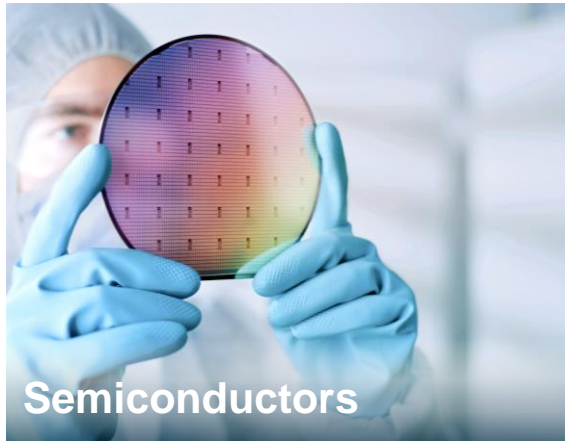
41.6

Free cash flow in CHF million
(FY2019: CHF 30.1 million)

13.6%

Return on Capital Employed
(FY2019: 6.5%)

Successful navigation of troubled waters



Record semiconductor capital equipment spend in 2020

Industry entered the first phase of supercycle, accelerated by the pandemic



Weakness in car demand in the first three quarters

Overall car demand accelerated in Q4 2020, shortage in microchips



Unprecedented reduction in commercial air traffic miles and aircraft demand

Private aviation and defense less impacted

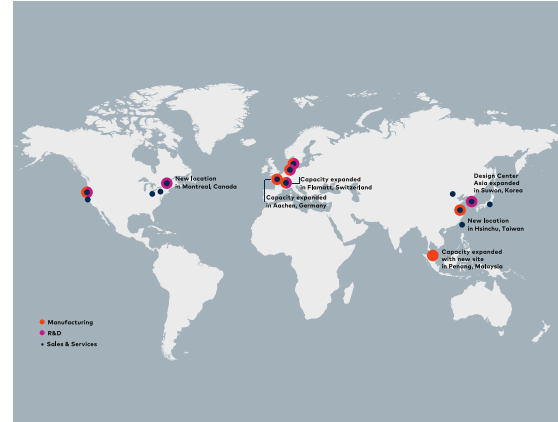


Impacted by lower mobility due to COVID restrictions, reduction in trade

2020 Group accomplishments: foundation for the future



**Divested Division
ebeam Technologies**



**Expanded global footprint
asset-light approach**

Penang, Malaysia
Aachen, Germany
Qionglin, Taiwan,
co-located at the Hsinchu
Science Park



**Reacted with safe response to
the COVID pandemic**

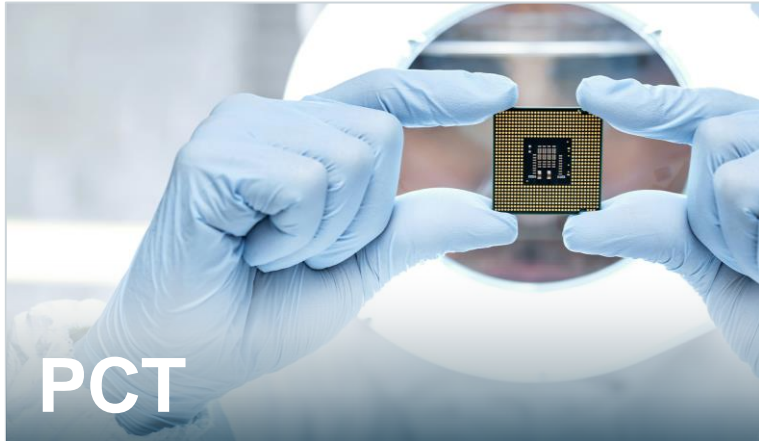
Health of employees protected
Undiminished ability to serve
customers



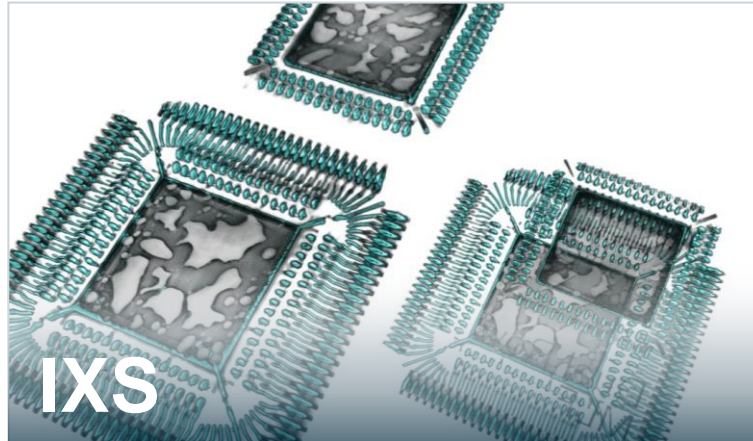
**Ongoing cultural change
initiatives boosting a higher-
performing organization**

Leadership program with 70
managers and top talents

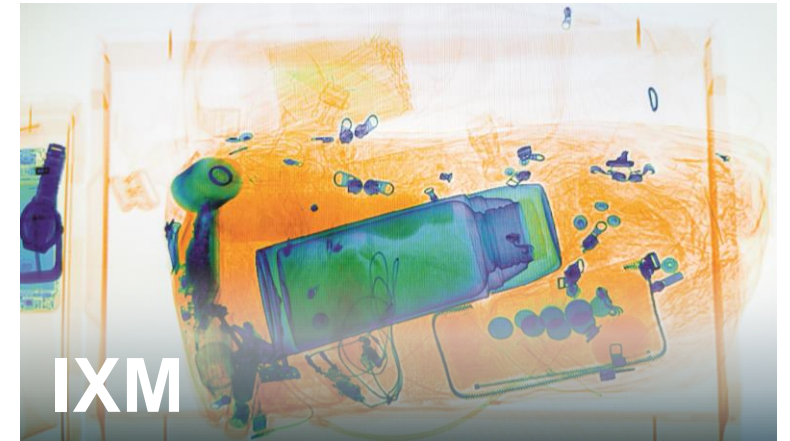
Division accomplishments in 2020: PCT leading with sharply higher financial performance



- Design wins in matchboxes, market share gains in China, capacitor production expanded
- Production in Penang up and running ten months after investment decision
- Financial performance sharply up



- Challenged by weakness in industrial markets, partly offset by increasing exposure to electronics
- Right-sized to 2020 business environment, commercial successes of narrowed product range
- EBITDA break-even achieved in H2 2020; invested into AI, ML/DL future with acquisition of ORS



- Exposure to cyclical industries weighed on performance, downturn well-managed
- Anti-cyclical investment into new innovative products: rapidly adopted by customers
- Significant efficiency gains: double-digit EBITDA margin achieved

Summary

- Execution on strategic growth objectives reflected in strong financial performance
- All divisions building momentum
- Market conditions in semi favorable to capitalize on opportunities
- Automotive, aerospace, security markets stabilized toward year-end



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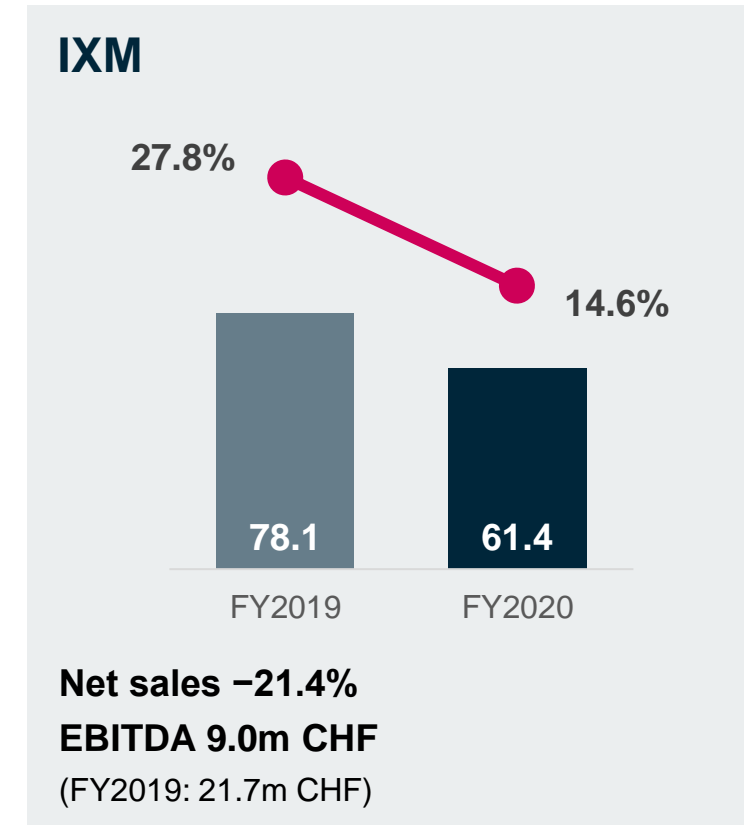
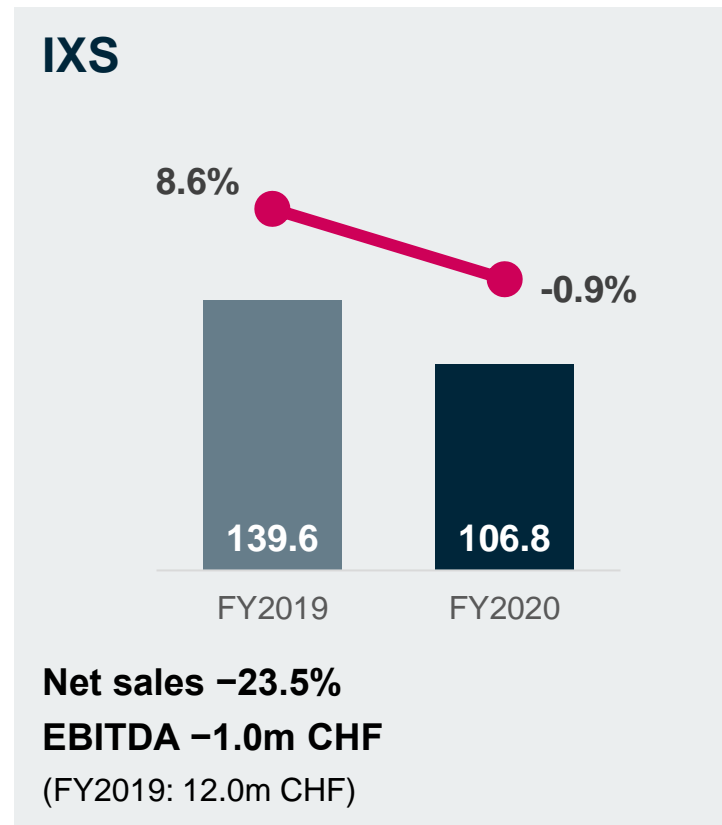
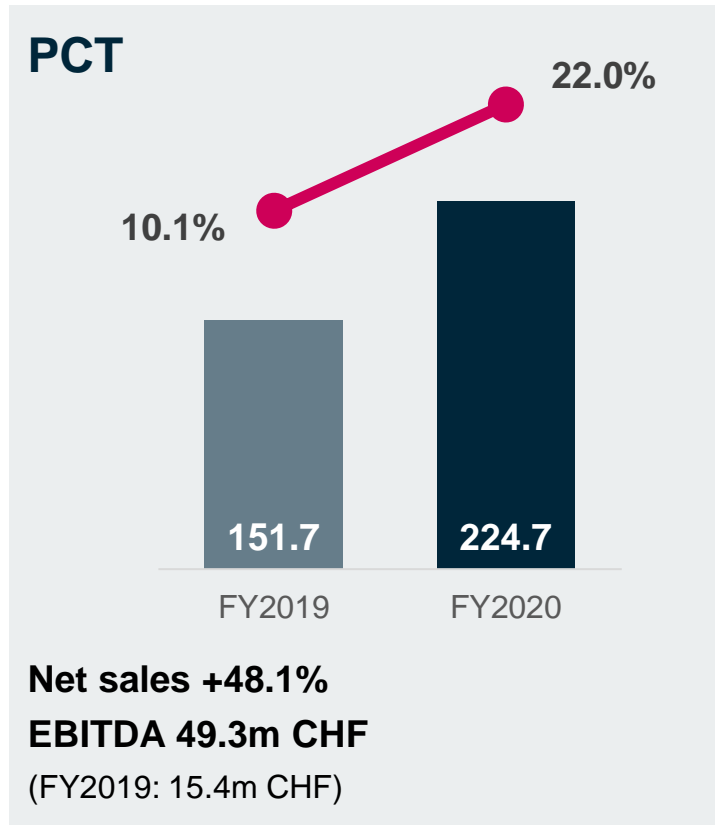
in CHF million	2020	2019	Y-O-Y ⁽⁴⁾
Net sales	395.8	371.6	+6.5%
Gross margin	39.8%	38.4%	+140 bps
EBITDA ⁽¹⁾	58.6	40.0	+46.5%
EBITDA margin	14.8%	10.8%	+400 bps
Net income	27.7	12.0	+130.8%
Free cash flow ⁽²⁾	41.6	30.1	+38.2%
Return on Capital Employed (ROCE) ⁽³⁾	13.6%	6.5%	+710 bps

⁽¹⁾ including a gain of CHF 4.0m from the divestment of the Division ebeam Technologies ⁽²⁾ Free cash flow = Operating Cash Flow – Net Investing Activities

⁽³⁾ NOPAT/Capital Employed ⁽⁴⁾ rounding differences may occur

FY2020 Division Results*

■ Net sales [in CHF million] ● EBITDA margin



* without Division ebeam Technologies (divestment closed end of November 2020): net sales 14.6m CHF / EBITDA loss of 0.6m CHF (excl. gain from divestment of 4.0m CHF)

FY2020 Balance Sheet & Financial Metrics

in CHF million, otherwise indicated	2020	2019	Y-O-Y ⁽³⁾
Cash and cash equivalents	74.7	60.3	+23.9%
CapEx ⁽¹⁾	13.6	18.6	-26.9%
CapEx as % of sales	3.4%	5.0%	-160 bps
Net working capital	69.4	80.7	-14.0%
Net working capital as % of sales ⁽²⁾	21.8%	24.1%	-230 bps
Net debt	7.1	25.0	-71.6%
Net debt / EBITDA	0.1	0.6	-0.5

⁽¹⁾ tangible and intangible items, excl. other items included in Net Cash Flow from Investing Activities ⁽²⁾ measured on a 12 months average basis ⁽³⁾ rounding differences may occur

FY2020 Balance Sheet & Financial Metrics

	2020	2019	Y-O-Y ⁽²⁾
Equity (in CHF million)	215.0	195.9	+9.7%
Equity ratio ⁽¹⁾	50.1%	50.0%	+10 bps
Earnings per share (in CHF)	3.56	1.55	+129.7%
Dividend per share (in CHF)	1.30	1.00	+30.0%
Pay-out ratio	37%	65%	–

⁽¹⁾ equity/total assets

⁽²⁾ rounding differences may occur

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Demand drivers in Comet's targeted industries intact, momentum building in nearly every sector



Semiconductor industry in new supercycle

Front-end:

- Unprecedented surge in demand for all chips
- New capacity investment
- Taller stacks in 3D NAND > 100 layers in 2021

Back-end: more complex IC packaging requiring x-ray inspection



Car demand accelerates across several regions

Chip shortages hampering car production only temporary

Investments in e-mobility and autonomous driving:

- Increased number of safety-critical electronics parts
- Smaller, high-performance components
- Energy-efficient batteries and drives



Some optimism in civil aviation for 2021

Private aviation and defense segments proved to be robust

Structural growth in air travel in Asia, particularly China



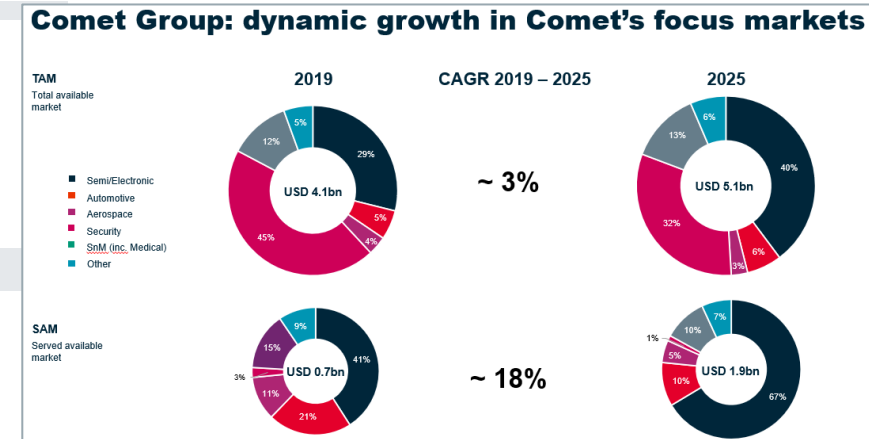
Long-term growth in global goods trade

New and evolving security threats across various industries

Structural growth in travel in Asia

Stringent implementation of division strategies in 2021, focus on execution

<p>PCT</p>	<ul style="list-style-type: none"> • Go-to-market: new RF Generator; extend market share: RF Match products • Fill Penang plant with volume production • Secure global best cost supply chain • Manage capacity expansion amid buoyant demand
<p>IXS</p>	<ul style="list-style-type: none"> • Gain market share and capture opportunities in post-COVID recovery • Continue streamlining product portfolio • Strengthen footprint in electronics: leverage new location in Taiwan • Go beyond inspection: develop AI and ML/DL offering after ORS acquisition
<p>IXM</p>	<ul style="list-style-type: none"> • Extend and expand product portfolio in key focus markets (electronics) • Gain share in served markets • Harvest fruits from investments into R&D during pandemic: roll-out new products • Enhanced profitability by bringing IXM production online in Penang



Outlook: confidence in FY 2021

Priority to the safety of all employees and customers

Protect our team, support our customers

Continued growth of global semi market in 2021

Growth opportunities and margin expansion in PCT
Expanding Applications for IXS and IXM

Initial signs of recovery in automotive, aerospace and security

Gradual improvement of x-ray businesses

Stringent execution of growth strategy & cultural change

Create a more focused, agile, sustainable, fast, customer-centric company

Push ESG program to support value creation

Report on Comet's impact on environment and society

Guidance FY2021

Revenue (in million CHF)

430 to 460

EBITDA margin (in %)

17.0 to 19.0

Q & A

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